

**STROUD DISTRICT COUNCIL**  
**COUNCIL**

**AGENDA  
ITEM NO**

**20 MAY 2021**

**11**

<b>Report Title</b>	<b>UBICO FIVE YEAR VISION AND BUSINESS PLAN 2021/2022</b>			
<b>Purpose of Report</b>	To provide an update on the Ubico Five Year Vision and Business Plan 2021/2022.			
<b>Decision(s)</b>	<p><b>The Council RESOLVES to:</b></p> <p><b>a. Note the Five Year Vision and Business Plan for 2021/22</b></p> <p><b>b. Note that the Chief Executive, as Ubico shareholder representative, proposes to sign the written resolution to approve the Ubico Five Year Vision and Business Plan in due course.</b></p>			
<b>Consultation and Feedback</b>	Officers and shareholders; Environment Committee in December 2020, Alliance Group Leaders and Chair of Environment Committee.			
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<b>Options</b>	The report is for information only.			
<b>Background Papers</b>	None			
<b>Appendices</b>	Appendix A - Ubico Five Year Vision and Business Plan 2021/2022			
<b>Implications (further details at the end of the report)</b>	Financial	Legal	Equality	Environmental
	No	No	No	No

**1. INTRODUCTION / BACKGROUND**

- 1.1 Stroud District Council has a multi-service contract with Ubico to provide the collection of waste and recycling, street cleaning, grounds maintenance and building cleaning. Ubico is a teckal company wholly owned by local authorities including Stroud District Council.
- 1.2 The annual business plan is produced by Ubico and taken to the Directors and Shareholders meetings in February / March of each year for agreement for the following financial year. Directors and Shareholders meet quarterly to progress the business plan and monthly meetings are held with officers to discuss operational performance. The Head of Community Services sits as a director on the Ubico Board and the Chief Executive fulfils the shareholder function for the Council.

- 1.3 Whilst the Chief Executive has authority as the shareholder representative to approve the business plan, it is being brought to Council for Members to note and consider.

## **2. BUSINESS PLAN 2021/2022**

- 2.1 In 2019, it was agreed that the Council's Environment Committee would have early sight of the draft business plan prior to its consideration by director and shareholder sign-off meetings, to allow for Members' comments to be considered prior to the plan being finalised and endorsed by shareholders.
- 2.2 At the Environment Committee on 3 December 2020, Ubico's Managing Director gave a presentation which included outlining the Five Year Vision and the business plan themes for 2021/2022. Similar presentations were made to groups and committees at each Ubico council.
- 2.3 The proposals contained in the business plan are built around the four key pillars of People, Operations, Climate and Business Development and focus on the following themes:
- Leveraging synergies and economies of scale
  - Harnessing opportunities to deliver back to partners
  - Using technology to drive operational efficiency
  - Understanding our communities' needs
  - Inspiring our workforce to be committed to providing value for money and carbon neutral services.
- 2.4 The written version of the Five Year Vision and Business Plan for 2021/2022 was shared with the board of directors and shareholders in February / March and councils were asked for any further feedback. The Chief Executive consulted the Group Leaders and Chair of Environment Committee so that any further comments could be fed back to Ubico by the end of March.
- 2.5 The resulting final version of the business plan is attached here. It is intended to publish the plan in May 2021 once the shareholders have signed off the written resolution to approve it.
- 2.6 Ubico will submit individual business cases for approval as appropriate to support potential investment proposals within the 2021/2022 Business Plan, to develop areas of the business identified as having potential to deliver greater value for shareholders.

## **3. CONCLUSION**

- 3.1 Members are recommended to note the Ubico Five Year Vision and Business Plan for the financial year 2021/2022 appended here.

## **4. IMPLICATIONS**

### **4.1 Financial Implications**

There are no financial implications arising directly from this report. Contract sums are set annually with Ubico through a partnership approach.

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### **4.2 Legal Implications**

There are no legal implications arising from the recommendations in this report

One Legal

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### **4.3 Equality Implications**

Ubico's Business Plan promotes equality of access to essential services.

### **4.4 Environmental Implications**

The Ubico Five Year Vision and Business Plan supports the Council's environmental and climate change priorities.